# Exhibit 300: Capital Asset Plan and Business Case Summary Part I: Summary Information And Justification (All Capital Assets)

Section A: Overview

1. Date of Submission: 2011-02-22

2. Agency: 007

3. Bureau: 57

4. Name of this Investment: INTEGRATED STRATEGIC PLANNING AND ANALYSIS NETWORK

5. Unique Project (Investment) Identifier (UPI): 007-57-05-13-01-1826-00

- 6. What kind of investment will this be in FY 2012?: Operations and Maintenance
  - Planning
  - Full Acquisition
  - Operations and Maintenance
  - Mixed Life Cycle
  - Multi-Agency Collaboration
- 7. What was the first budget year this investment was submitted to OMB? FY2004

8.

a. Provide a brief summary of the investment and justification, including a brief description of how this closes in part or in whole an identified agency performance gap, specific accomplishments expected by the budget year and the related benefit to the mission, and the primary beneficiary(ies) of the investment.

ISPAN consists of a system-of-systems approach that spans multiple security enclaves for strategic and operational level planning and leadership decision making. The system is composed of two elements: (1) a Collaborative Information Environment (CIE) managing strategy-to-execution planning across all United States Strategic Command (USSTRATCOM) Mission areas; and (2) a Mission Planning and Analysis System (MPAS) that supports the development of Joint Staff Level I through Level IV nuclear and conventional plans supporting National and Theater requirements. Both elements of the ISPAN program establish a framework to support the USSTRATCOM's effects-based planning and analysis activities. The mission of USSTRATCOM is to establish and provide full-spectrum global strike, coordinated space and information operations capabilities to meet both deterrent and decisive national security objectives, and to provide operational space support, integrated missile defense, Global Command Control Communications and Computers Intelligence Surveillance and Reconnaissance (C4ISR), and specialized planning expertise to the joint warfighter. This mission has been defined by the 2002 Unified Command Plan (UCP) changes 1 and 2. To enable these missions, the Integrated Strategic Planning and Analysis Network (ISPAN) (formerly known as SWPS) must be capable of both deliberate and adaptive planning employing the full spectrum of kinetic and non-kinetic weapons. The planning system will continue to evolve as weapon systems are matured, new systems are developed, and the threat changes, particularly in the area of worldwide proliferation of Weapons of Mass Destruction (WMD). The ISPAN modernization program includes initiation of Course of Action (COA) Development as a service to the DoD enterprise, workflow and decision support development, Combatant Commander (COCOM) Collaboration (Global Operations Center Collaborative Environment (GOC CE), User Defined Operational Picture (UDOP)), conventional mission planning integration, and Mission Planning Analysis System (MPAS) maintenance and modernization. ISPAN Block 1 Full Operational Capability approved for both CIE and MPAS, 15 July 2010. FY12 funding supports annual software maintenance deliveries to support user requirements and quidance changes for both CIE and MPAS, as well as life-cycle hardware upgrades. .

b. Provide any links to relevant websites that would be useful to gain additional information on the investment including links to GAO and IG reports.

Title	Link
NONE	

9.

- a. Provide the date of the Agency's Executive/Investment Committee approval of this investment. 2010-08-31
- b. Provide the date of the most recent or planned approved project charter. 2010-06-10
- 10. Contact information?
  - a. Program/Project Manager Name: \*

Phone Number: \*

Email: \*

b. Business Function Owner Name (i.e. Executive Agent or Investment Owner): Peggy Kowalczyk Phone Number: \*

Email: \*

- 11. What project management qualifications does the Project Manager have? (choose only one per FAC-P/PM or DAWIA): Project manager has been validated according to FAC-P/PM or DAWIA criteria as qualified for this investment.
  - Project manager has been validated according to FAC-P/PM or DAWIA criteria as qualified for this investment.
  - Project manager qualifications according to FAC-P/PM or DAWIA criteria is under review for this investment.
  - Project manager assigned to investment, but does not meet requirements according to FAC-P/PM or DAWIA criteria.
  - Project manager assigned but qualification status review has not yet started.
  - No project manager has yet been assigned to this investment.

# Section B: Summary of Funding (Budget Authority for Capital Assets)

1.

Table I.B.1: Summary of Funding
(In millions of dollars)
(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)

		(Estima	ates for BY+1 and beyo	nd are for planning pu	rposes only and do no	t represent budget ded	isions)		
	PY-1 and earlier	PY 2010	CY 2011 (CY Continuing Resolution)	BY 2012	BY+1 2013	BY+2 2014	BY+3 2015	BY+4 and beyond	Total
Planning:	*	*	*	*	*	*	*	*	*
Acquisition:	*	*	*	*	*	*	*	*	*
Planning & Acquisition Government FTE Costs	*	*	*	*	*	*	*	*	*
Subtotal Planning & Acquisition(DME):	*	*	*	*	*	*	*	*	*
Operations & Maintenance:	*	*	*	*	*	*	*	*	*
Disposition Costs (optional):	*	*	*	*	*	*	*	*	*
Operations, Maintenance, Disposition Government FTE Costs	*	*	*	*	*	*	*	*	*
Subtotal O&M and Disposition Costs (SS):	*	*	*	*	*	*	*	*	*
TOTAL FTE Costs	*	*	*	*	*	*	*	*	*
TOTAL (not including FTE costs):	*	*	*	*	*	*	*	*	*
TOTAL (including FTE costs):	*	*	*	*	*	*	*	*	*
Number of FTE represented by	*	*	*	*	*	*	*	*	*

	Table I.B.1: Summary of Funding (In millions of dollars) (Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)													
	PY-1 and earlier	PY 2010	CY 2011 (CY Continuing Resolution)	BY 2012	BY+1 2013	BY+2 2014	BY+3 2015	BY+4 and beyond	Total					
Costs:														

- 2. Insert the number of years covered in the column "PY-1 and earlier": 6
- 3. Insert the number of years covered in the column "BY+4 and beyond": \*
- 4. If the summary of funding has changed from the FY 2011 President's Budget request, briefly explain those changes:

# Section C: Acquisition/Contract Strategy (All Capital Assets)

## 1.

1.													
					Table I.	C.1 Contra	icts Table						
Contract Status	Contracting Agency ID	Procurement Instrument Identifier (PIID)	Indefinite Delivery Vehicle (IDV) Reference ID	Solicitation ID	Alternativ e financing	EVM Require d	Ultimate Contract Value (M)	Type of Contract/Ta sk Order (Pricing)	Is the contract a Perform ance Based Service Acquisit ion (PBSA)?	Effective date	Actual or expected End Date of Contract/Ta sk Order	Extent Competed	Short description of acquisition
Awarded		FA460004C0010		-	*	*	\$700,000,000.	0 -	-	-	2014-09-30	-	-
				Solicitatio		Type o ntract/Tas (Pricing	k Order	PBSA	Effect	tive date	Extent Comp		t description of acquisition
												!FA !A !P00 0509 6910 !N COR GAL !BE!NE!! !31! !S !+00 0000 M Equi !S1! !000	500!55CONS/CC .460004C0010 !Y!C!Y! 007!20050101!20 30!169105165!1 5165!009581091 !!COMPUTER SCIENCES PORATION !408 VIN RD N LLEVUE 68005!35875!153 Offutt AFB arpy !Nebraska 0001441609!N!N! 000000000!J070! aint&Repair of Eq/ADP p&Supplies SERVICES !* 512!E! !3! ! !B! ! 200930!B!F! !A! !N!R!2!006!B!

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					Table I.	C.1 Contra	cts Table	e						
Contract Status	Contracting Agency ID	Procurement Instrument Identifier (PIID)	Indefinite Delivery Vehicle (IDV) Reference ID	Solicitation ID	Alternativ e financing	EVM Require d	Ultim Contr Value	ract	Type of Contract/Ta sk Order (Pricing)	Is the contract a Perform ance Based Service Acquisit ion (PBSA)?	Effective date	Actual or expected End Date of Contract/Ta sk Order	Extent Competed	Short description of acquisition
													!A!A!	A!A!000!A!C!N! ! ! ! !0001! !
						Cost No F	=ee		Y	200	5-01-01	Y	FA46i !FA46i !P000 05093 69105 !N! \$ CORF G/ !NE!6 !31!O' !+000 00000 Mai Eq/ S !SEF !5415 !202 !A! !C!Y	051000084!5700! 00155CONS/CC 460004C0010 1AlY!C!Y! 07120050101!20 80!169105165!1 6165!009581091 COMPUTER 6CIENCES PORATION !408 ALVIN RD N BELLEVUE 8005!35875!153 ffutt AFB !Sarpy INebraska 002333332!N!N! 0000000!J070! nt & Repair of ADP Equip & upplies !S1 EVICES !000 !* 612!E! !3! !!C! ! 00930!B!F! !A! N!S!2!006!B! IZ! ! !N!C!N! ! Y! ! !0001! !
Awarded		FA872204C0009			*	*	\$213,000	0,000.0	Cost Plus Award Fee	N	2004-08-26	2012-01-31	Y	200411!0000 99!5700!GV5 9 !ESC/NDK !FA872204C 0009 !A!N!

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											INI ! !20040826!2 0140131!836 218755!8362 18755!83495 1691!N!LOC KHEED MARTIN CORPORATI ON !1620 WILSHIRE DR STE 300 F!BELLEVU E !NE!68005!0 3950!153!31! Bellevue !Sarpy !Nebraska !+00004082 345!N!N!000 038530448!D 307!Automat ed Info System Design&Integ ration Svcs !A7 !ELECTRONI CS AND COMMUNIC ATION EQUIP !000 !* !541511!E! !3!!!! !9999090!B! A!YIA! !A!N!R!2!002! B! !A!N!Z! !N!C!N!!! !Z!Z!A!A!000! A!C!N!!!!!!
Awarded	FA460005C0001		*	*	\$41,000,000.0	Cost Plus Award Fee	Y	2005-04-01	2011-09-30	Υ	200508!0009 19!5700!FA4 600!55CONS

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/CC !FA460005C 0001 !A!N! !Y! !20050401!2 0050930!134 505973!0041 79453!01643 5559!N!NOR THROP GRUMMAN SPACE & MISSI!1408 **FORT** CROOK ROAD SOUTH!BEL LEVUE !NE!68005!3 5875!153!31! Offutt AFB !Sarpy !Nebraska !+000001860 630!N!N!000 040201513!R 425!Engineer ing Technical Services !S1 !SERVICES !000 !\* !541511!E! !3!!!!! !20200930!B! F! !A! !A!Y!S!2!001! B! !C!N!Z!! !N!C!N!!! !A!A!A!A!000! A!B!N! ! ! !Y! ! !0001!!

Awarded	FA460005C0002	*	*	\$16,500,000.0	Cost Plus	Υ	2005-03-31	2012-09-30	Υ	200506!0009
					Award Fee					39!5700!FA4
										600!55CONS
										/CC
										!FA460005C

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											0002 IAINI
Awarded	FA460005C0003		*	*	\$36,200,000.0	Cost No Fee	Υ	2005-03-30	2013-03-31	Y	200508!0009 45!5700!FA4 600!55CONS /CC !FA460005C 0003 !A!N! !Y!! !20050330!2

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0050930!148 095086!1480 95086!05478 1240!N!SCIE NCE APPLICATIO NS INTERNATI! 10260 **CAMPUS** POINT DR **!SAN DIEGO** !CA!92121!6 6000!073!06! San Diego !San Diego !California!+0 0000216835 4!N!N!00003 6158570!R42 5!Engineerin g Technical Services !S1 !SERVICES !000 !\* !541511!E! !3!!!!! !20200930!B! F! !A! !A!Y!S!2!001! B! !Z!N!Z! ! !N!C!N!!! !A!A!A!A!000! A!C!N!!!!Y! ! !0001! !

Awarded	FA460008D0001	FA460006R0 * 030	*	\$42,500,000.0	Cost No Fee	N	2008-02-01	Y	APS IV Maintenance
									Sustainment, Enhancemen t and
									Development tasks.

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- 2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:
- 3.
- a. Has an Acquisition Plan been developed? If yes, please answer the questions that follow \*
- b. Does the Acquisition Plan reflect the requirements of FAR Subpart 7.1 \*
- c. Was the Acquisition Plan approved in accordance with agency requirements \*
- d.lf "yes," enter the date of approval? \*
- e.ls the acquisition plan consistent with your agency Strategic Sustainability Performance Plan? \*
- f. Does the acquisition plan meet the requirements of EOs 13423 and 13514? \*
- g.If an Acquisition Plan has not been developed, provide a brief explanation.

\*

# **Part II: IT Capital Investments**

#### Section A: General

- 1.
- a. Confirm that the IT Program/Project manager has the following competencies: configuration management, data management, information management, information resources strategy and planning, information systems/network security, IT architecture, IT performance assessment, infrastructure design, systems integration, systems life cycle, technology awareness, and capital planning and investment control. yes
- b.If not, confirm that the PM has a development plan to achieve competencies either by direct experience or education. yes
- 2. Describe the progress of evaluating cloud computing alternatives for service delivery to support this investment. The ISPAN Program Office is leveraging cloud computing by delivering GAP CIE platforms (in the form of PMO-built Virtual Machines) to the DISA DECC to be hosted on the DISA DECC infrastructure. This delivery is NOT into the RACE environment.
- 3. Provide the date of the most recent or planned Quality Assurance Plan 2010-09-30
- 4.
- a. Provide the UPI of all other investments that have a significant dependency on the successful implementation of this investment. 007-57-01-13-01-1179-00,007-57-01-13-01-1550-00
- b. If this investment is significantly dependent on the successful implementation of another investment(s), please provide the UPI(s).
- 5. An Alternatives Analysis must be conducted for all Major Investments with Planning and Acquisition (DME) activities and evaluate the costs and benefits of at least three alternatives and the status quo. The details of the analysis must be available to OMB upon request. Provide the date of the most recent or planned alternatives analysis for this investment. 2003-12-01
- 6. Risks must be actively managed throughout the lifecycle of the investment. The Risk Management Plan and risk register must be available to OMB upon request. Provide the date that the risk register was last updated. 2010-12-06

#### Section B: Cost and Schedule Performance

		Table	II.B.1. Compariso	n of Actual Work C	Completed and Act	ual Costs to Cur	rent Approved Bas	eline:		
Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
ISPAN Block 1 Collaborative Information Environment (CIE) and Mission Planning Analysis System (MPAS) modernization development. ISPAN has an approved Program Recovery Plan and Acquisition Program Baseline Rev 1. Baseline costs through FOC		*	\$168.7	\$159.1	2003-04-01	2003-04-01	2010-07-30	2010-07-15	97.00%	100.00%
FY04 O&M software maintenance and operational support		*	\$26.1	\$26.1	2003-04-01	2003-04-01	2004-09-30	2004-09-30	100.00%	100.00%
FY05 O&M software maintenance and operational support to support Strategic Planning Guidance and National Command Capability		*	\$54.1	\$54.1	2004-10-01	2004-10-01	2005-09-30	2005-09-30	100.00%	100.00%
FY06 O&M software maintenance and		*	\$54.9	\$54.9	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%

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		Table	II.B.1. Compariso	n of Actual Work C	Completed and Ac	tual Costs to Cur	rent Approved Bas	seline:		
Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
operational support to support Strategic Planning Guidance and National Command Capability										
FY07 O&M software maintenance and operational support to support Strategic Planning Guidance and National Command Capability		*	\$52.4	\$52.4	2006-10-01	2006-10-01	2007-09-30	2007-09-30	100.00%	100.00%
FY08 O&M software maintenance and operational support to support Strategic Planning Guidance and National Command Capability		*	\$55.5	\$55.5	2007-10-01	2007-10-01	2008-09-30	2008-09-30	100.00%	100.00%
FY09 O&M software maintenance and operational support to support Strategic Planning Guidance and National Command Capability		*	\$53.5	\$55.5	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%

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		Table	II.B.1. Compariso	n of Actual Work C	completed and Ac	tual Costs to Curr	ent Approved Bas	eline:		
Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
FY10 O&M software maintenance and operational support to support Strategic Planning Guidance and National Command Capability. This includes software maintenance for five software applications, infrastructure support, program management, etc.	SS	*	\$61.7	\$59.1	2009-10-01	2009-10-01	2010-09-30	2010-09-30	83.00%	100.00%
FY11 O&M software maintenance and operational support to support Strategic Planning Guidance and National Command Capability. This includes software maintenance for five software applications, infrastructure support, program management, etc.	SS	*	\$58.9	\$26.9	2010-10-01	2010-10-01	2011-09-30		45.63%	45.63%
FY12 O&M software maintenance and operational	SS	*	\$60.3	\$0.0	2011-10-01		2012-09-30		0.00%	0.00%

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		Table	II.B.1. Compariso	n of Actual Work C	completed and Ac	tual Costs to Curi	rent Approved Bas	eline:		
Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
support to support Strategic Planning Guidance and National Command Capability. This includes software maintenance for five software applications, infrastructure support, program management, etc.										
FY13 O&M software maintenance and operational support to support Strategic Planning Guidance and National Command Capability. This includes software maintenance for five software applications, infrastructure support, program management, etc.	SS	*	*	*	2012-10-01	*	2013-09-30	*	*	*
FY14 O&M software maintenance and operational support to support Strategic	SS	*	*		2013-10-01	*	2014-09-30	*	*	*

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		Table	II.B.1. Compariso	n of Actual Work C	Completed and Ac	tual Costs to Curi	rent Approved Bas	eline:		
Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Planning Guidance and National Command Capability. This includes software maintenance for five software applications, infrastructure support, program management, etc.										
FY15 O&M software maintenance and operational support to support Strategic Planning Guidance and National Command Capability. This includes software maintenance for five software applications, infrastructure support, program management, etc.	SS	*	*	*	2014-10-01	*	2015-09-30	*	*	*
FY15 ISPAN Block 1 hardware life-cycle support (other Procurement)	SS	٠	٠	*	2014-10-01	*	2016-09-30	٠	*	*
FY12 ISPAN Block 1 hardware	SS	*	\$13.6	\$0.0	2011-10-01		2013-09-30		0.00%	0.00%

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		Table	II.B.1. Compariso	n of Actual Work C	completed and Ac	tual Costs to Curi	ent Approved Bas	eline:		
Description of Activity	DME or SS	Agency EA Transition Plan Milestone Identifier	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
life-cycle support (other Procurement)										
FY13 ISPAN Block 1 hardware life-cycle support (other Procurement)	SS	*	*	*	2012-10-01	*	2014-09-30	*	*	*
FY14 ISPAN Block 1 hardware life-cycle support (other Procurement)	SS	*	*	*	2013-10-01	*	2015-09-30	*	*	*
FY11 ISPAN Block 1 hardware life-cycle support (other Procurement)	SS	*	\$13.3	\$1.1	2010-10-01	2010-10-01	2012-09-30		8.32%	8.32%

- 2. If the investment cost, schedule, or performance variances are not within 10 percent of the current baseline, provide a complete analysis of the reasons for the variances, the corrective actions to be taken, and the most likely estimate at completion. Earned Value Management cost, schedule, and performance variances in excess of 10% are reported as required.
- 3. For mixed lifecycle or operations and maintenance investments an Operational Analysis must be performed annually. Operational analysis may identify the need to redesign or modify an asset by identifying previously undetected faults in design, construction, or installation/integration, highlighting whether actual operation and maintenance costs vary significantly from budgeted costs, or documenting that the asset is failing to meet program requirements. The details of the analysis must be available to OMB upon request. Insert the date of the most recent or planned operational analysis.
- 4. Did the Operational analysis cover all 4 areas of analysis: Customer Results, Strategic and Business Results, Financial Performance, and Innovation?

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Section C: Financial Management Systems

Table II.C.1: Financial Management Systems										
System(s) Name	System acronym	Type of Financial System	BY Funding							

# Section D: Multi-Agency Collaboration Oversight (For Multi-Agency Collaborations only) Table II.D.1. Customer Table: **Customer Agency** Joint exhibit approval date NONE **Table II.D.2. Shared Service Providers Shared Service Asset Title** Shared Service Provider Exhibit 53 UPI (BY 2011) **Shared Service Provider (Agency)** Table II.D.3. For IT Investments, Partner Funding Strategies (\$millions): Partner Partner exhibit 53 UPI **BY Monetary** Fee-for-Service Agency (BY 2012) Fee-for-Service NONE Table II.D.4. Legacy Systems Being Replaced Name of the Legacy Date of the System **Current UPI**

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# Section E: Performance Information

			Table I.E.1a. Performa	ance Metric Attributes			
Measurement Area (For IT Assets)	Measurement Grouping (For IT Assets)	Measurement Indicator	Reporting Frequency	Unit of Measure	Performance Measure Direction	Baseline	Year Baseline Established for this measure (Origination Date)
Mission and Business Results	Information Management	Cross security domain information sharing	annual	Capable of moving data between security enclaves	Maintain Current	2010 Full Operational Capability approval	2011-02-10
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2012	Annual updates to the Cross Domain Information sharing tool to move data between classification enclaves		Not Due	2011-02-21
Mission and Business Results	Information Management	Cross security domain information sharing	annual	Capable of moving data between security enclaves	Maintain Current	2010 Full Operational Capability approval	2011-02-10
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2013	Annual updates to the Cross Domain Information sharing tool to move data between classification enclaves		Not Due	2011-02-21
Mission and Business Results	Information Management	Cross security domain information sharing	annual	Capable of moving data between security enclaves	Maintain Current	2010 Full Operational Capability approval	2011-02-10
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2014	Annual updates to the Cross Domain Information sharing tool to move data between classification enclaves		Not Due	2011-02-21

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Mission and Business Results	Information Management	Cross security domain information sharing	annual	Capable of moving data between security enclaves	Maintain Current	2010 Full Operational Capability approval	2011-02-10
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2015	Annual updates to the Cross Domain Information sharing tool to move data between classification enclaves		Not Due	2011-02-21
Mission and Business Results	Information Management	Cross security domain information sharing	semi-annual	Capable of moving data between security enclaves	Maintain Current	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2010	Capability to move data between classification enclaves, (Secret to JWICS)	Cross security domain information sharing initial solution has been delivered to the development environment for user testing	Met	2010-09-20
Mission and Business Results	Information Management	Cross security domain information sharing	annual	Capable of moving data between security enclaves	Maintain Current	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2011	Continue to develop the capability to move data between classification enclaves, (Secret to JWICS)	TBD	Not Due	2010-09-20
Technology	Reliability	Percent of baseline PCs planned for life-cycle refreshment. Each year a percentage of PCs are replaced to meet the three-year life-cycle	annual	Number of PCs replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target	Last Updated

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						"Met" or "Not Met"	
			2011	35% replacement of the baseline	TBD	Not Due	2010-09-20
Technology	Reliability	Percent of baseline PCs planned for life-cycle refreshment. Each year a percentage of PCs are replaced to meet the three-year-life-cycle	annual	Number of PCs replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2010	40% replacement of the baseline	Equipment purchased	Met	2011-02-21
Technology	Reliability	Percent of baseline Workstations planned for life-cycle refreshment. Each year a percentage of workstations are replaced to meet the four-year life-cycle replacement plan	annual	Number of Workstations replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2011	20% replacement of the baseline	TBD	Not Due	2010-09-20
Technology	Reliability	Percent of baseline Workstations planned for life-cycle refreshment. Each year a percentage of workstations are replaced to meet the four-year life-cycle replacement plan	annual	Number of Workstations replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2014	10% replacement of the	TBD	Not Due	2010-09-20

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### baseline

Technology	Reliability	Percent of baseline Workstations planned for life-cycle refreshment. Each year a percentage of workstations are replaced to meet the four-year life-cycle replacement plan	annual	Number of Workstations replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2015	20% replacement of the baseline	TBD	Not Due	2010-09-20
Technology	Reliability	Percent of baseline workstations planned for life-cycle refreshment. Each year a percentage of workstations are replaced to meet the four-year life-cycle replacement plan.	annual	Number of Workstations replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2010	8% replacement of the baseline	Equipment purchased	Met	2011-02-21
Technology	Reliability	Percent of PCs baseline planned for life-cycle refreshment. Each year a percentage of PCs are replaced to meet the three-year life-cycle replacement plan	annual	Number of PCs replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2012	35% replacement of the baseline	TBD	Not Due	2010-09-20

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Technology	Reliability	Percent of PCs baseline planned for life-cycle refreshment. Each year a percentage of PCs are replaced to meet the three-year life-cycle replacement plan	annual	Number of PCs replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2013	25% replacement of the baselines	TBD	Not Due	2010-09-20
Technology	Reliability	Percent of PCs baseline planned for life-cycle refreshment. Each year a percentage of PCs are replaced to meet the three-year life-cycle replacement plan	annual	Number of PCs replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2014	10% replacement of the baseline	TBD	Not Due	2010-09-20
Technology	Reliability	Percent of PCs baseline planned for life-cycle refreshment. Each year a percentage of PCs are replaced to meet the three-year life-cycle replacement plan	annual	Number of PCs replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2015	30% replacement of the baseline	TBD	Not Due	2010-09-20
Technology	Reliability	Percent of Server baseline planned for life-cycle refreshment. Each year a percentage of servers are replaced	annual	Number of Servers replaced	TBD	2010 Full Operational Capability approval	2010-07-15

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to meet the four-year life-cycle replacement plan

		Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
		2011	30% replacement of the baseline	TBD	Not Due	2010-09-20
Reliability	Percent of Server baseline planned for life-cycle refreshment. Each year a percentage of servers are replaced to meet the four-year life-cycle replacement plan	annual	Number of Servers replaced	TBD	2010 Full Operational Capability approval	2010-07-15
		Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
		2012	30% replacement of the baseline	TBD	Not Due	2011-02-21
Reliability	Percent of Server baseline planned for	annual	Number of Servers replaced	TBD	2010 Full Operational Capability approval	2010-07-15
	life-cycle refreshment. Each year a percentage of servers are replaced to meet the four-year life-cycle replacement plan					
	Each year a percentage of servers are replaced to meet the four-year life-cycle replacement	Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
	Each year a percentage of servers are replaced to meet the four-year life-cycle replacement	Fiscal Year 2013	Target  18% replacement of the baseline	Actual Results TBD		Last Updated 2010-09-20
		baseline planned for life-cycle refreshment. Each year a percentage of servers are replaced to meet the four-year life-cycle replacement plan  Reliability  Percent of Server baseline planned for	Reliability  Percent of Server baseline planned for life-cycle refreshment. Each year a percentage of servers are replaced to meet the four-year life-cycle replacement plan  Fiscal Year  Reliability  Percent of Server annual annual	Reliability  Percent of Server baseline planned for life-cycle refreshment. Each year a percentage of servers are replaced to meet the four-year life-cycle replacement plan  Fiscal Year  Target  Reliability  Percent of Server annual  Number of Servers replaced to meet the four-year life-cycle replacement plan  Fiscal Year  Target  Reliability  Percent of Server baseline planned for  Number of Servers replaced	Reliability  Percent of Server baseline planned for life-cycle refreshment. Each year a percentage of servers are replaced to meet the four-year life-cycle replacement plan  Fiscal Year  Target  Actual Results  Reliability  Percent of Server annual  Number of Servers replaced  TBD  TBD  TBD  Reliability  Percent of Server annual  Number of Servers TBD  TBD	Reliability  Percent of Server baseline In Industry Percent of Server baseline In Industry In

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		plan					
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2014	22% replacement of the baseline	TBD	Not Due	2010-09-20
Technology	Reliability	Percent of Server baseline planned for life-cycle refreshment. Each year a percentage of servers are replaced to meet the four-year life-cycle replacement plan	annual	Number of Servers replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2015	30% replacement of the baseline	TBD	Not Due	2010-09-20
Technology	Reliability	Percent of Server baseline planned for life-cycle refreshment. Each year a percentage of servers are replaced to meet the four-year life-cycle replacement plan.	annual	Number of Servers replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2010	40% replacement of the baseline	Equipment purchased	Met	2011-02-21
Technology	Reliability	Percent of Workstations baseline planned for life-cycle refreshment. Each year a percentage of workstations are replaced to meet the four-year life-cycle replacement plan	annual	Number of Workstations replaced	TBD	2010 Full Operational Capability approval	2010-07-15

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			Fiscal Year	Target	Actual Results	Target	Last Updated
			riscal feat	rarget	Actual Results	"Met" or "Not Met"	Last Opuateu
			2012	40% replacement of the baseline	TBD	Not Due	2011-02-21
Technology	Reliability	Percent of Workstations baseline planned for life-cycle refreshment. Each year a percentage of workstations are replaced to meet the four-year life-cycle replacement plan	annual	Number of Workstations replaced	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2013	30% replacement of the baselines	TBD	Not Due	2010-09-20
Processes and Activities	Customer Satisfaction	Provide the Collaborative Information Environment users with annual software maintenance deliveries	semi-annual	Semi-annual software maintenance deliveries	Maintain Current	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2011	Deliveries will coincide Collaborative Information Environment users delivery schedule	TBD	Not Due	2011-02-21
Processes and Activities	Customer Satisfaction	Provide the Collaborative Information Environment users with annual software maintenance	semi-annual	Semi-annual software maintenance deliveries	Maintain Current	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2012	Deliveries coincide Collaborative Information Environment users delivery schedule	TBD	Not Due	2010-09-20

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Processes and Activities	Customer Satisfaction	Provide the Collaborative Information Environment users with annual software maintenance	semi-annual	Semi-annual software maintenance deliveries	Maintain Current	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2013	Deliveries coincide Collaborative Information Environment users delivery schedule	TBD	Not Due	2010-09-20
Processes and Activities	Customer Satisfaction	Provide the Collaborative Information Environment users with annual software maintenance	semi-annual	Semi-annual software maintenance deliveries	Maintain Current	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2014	Deliveries coincide Collaborative Information Environment users delivery schedule	TBD	Not Due	2010-09-20
Processes and Activities	Customer Satisfaction	Provide the Collaborative Information Environment users with annual software maintenance	semi-annual	Semi-annual software maintenance deliveries	Maintain Current	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2015	Deliveries coincide Collaborative Information Environment users delivery schedule	TBD	Not Due	2010-09-20
Customer Results	Customer Satisfaction	Provide the Mission Planning and Analysis System (MPAS) users with annual software maintenance	semi-annual	Enterprise Database semi annual software cutovers	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target	Last Updated

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						"Met" or "Not Met"	
			2012	Deliveries coincide with the Enterprise Database delivery schedule	TBD	Not Due	2010-09-20
Customer Results	Customer Satisfaction	Provide the Mission Planning and Analysis System (MPAS) users with annual software maintenance	semi-annual	Enterprise Database semi annual software cutovers	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2013	Deliveries coincide with the Enterprise Database delivery schedule	TBD	Not Due	2010-09-20
Customer Results	Customer Satisfaction	Provide the Mission Planning and Analysis System (MPAS) users with annual software maintenance	semi-annual	Enterprise Database semi annual software cutovers	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2014	Deliveries coincide with the Enterprise Database delivery schedule	TBD	Not Due	2010-09-20
Customer Results	Customer Satisfaction	Provide the Mission Planning and Analysis System (MPAS) users with annual software maintenance	semi-annual	Enterprise Database semi annual software cutovers	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2015	Deliveries coincide with the Enterprise Database delivery schedule	TBD	Not Due	2011-02-21
Customer Results	Customer Satisfaction	Weapon types in strategic war plan (FY2010) maintain	semi-annual	Enterprise Database semi annual software cutovers	Maintain Current	2010 Full Operational Capability approval	2010-07-15

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		current baseline.					
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2010	0 increase in weapon types for FY2010. Maintain current weapon types through software enhancements.	Current weapon systems were maintained through annual software maintenance deliveries (July and December)	Met	2011-02-21
Technology	Reliability	Weapon types in strategic war plan. (FY2011) maintain current baseline	semi-annual	Enterprise Database semi annual software cutovers	TBD	2010 Full Operational Capability approval	2010-07-15
			Fiscal Year	Target	Actual Results	Target "Met" or "Not Met"	Last Updated
			2011	Maintain current weapon types through software enhancements	TBD	Not Due	2010-09-20

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<sup>\* -</sup> Indicates data is redacted.